1 2 3		D					
3	A	B C	D	E	F	G	Н
3		Original	Base	Indicative	Indicative	Indicative	Indicative
3		_					
	. .	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
-	Service costs						
4	Corporate management team	549,441	400,586	400,586	400,586	400,586	400,586
	•	•	· ·	•	•	•	
5	Corporate strategy	5,036,327	4,950,022	4,950,022	4,950,022	4,950,022	4,950,022
6	Economy, leisure and property	1,279,958	1,029,203	1,027,160	1,027,160	1,027,160	1,027,160
7	Finance	2,427,426	2,477,417	2,477,417	2,477,417	2,477,417	2,477,417
	4						
8	Health & housing	1,860,272	1,636,686	1,615,686	1,615,686	1,615,686	1,615,686
9	HR, IT & customer	1,925,331	1,677,584	1,677,584	1,677,584	1,677,584	1,677,584
	Legal and democratic	1,250,747	891,646	891,646	891,646	891,646	891,646
			•	•	•	•	
11	Planning	1,953,053	1,647,161	1,647,161	1,647,161	1,647,161	1,647,161
12		222 222					
13	Contingency	300,000	300,000	300,000	300,000	300,000	300,000
14	Inflation and salary increments:						
15	=	0	77,433	156,415	236,945	319,024	402,652
			•	· ·		•	
16		0	160,386	323,980	490,781	660,790	834,007
17	Other inflation (estimate)	0	232,113	468,868	710,266	956,306	1,206,988
18	` '		,	,	,	,	, ,
	-		007.040	007.040	007.040	007.040	007.040
19	- ongoing		287,640	287,640	287,640	287,640	287,640
20	- one-off		60,000	0	0	0	0
21	Other savings		,	3	_	3	
	<u> </u>		(074 0 : 5)	(0740:0)	(0710:0)	(0740:0)	(0746:5)
22			(274,818)	(274,818)	(274,818)	(274,818)	(274,818)
23	- voluntary savings		(373,640)	(373,640)	(373,640)	(373,640)	(373,640)
	Fit for the Future (FFTF) savings		(50,000)	(110,000)	(186,500)	(186,500)	(186,500)
			(30,000)	(110,000)	(100,000)	(100,500)	(100,300)
	Growth proposals						
26	Revenue - one-off		552,550	124,080	12,600	0	0
27			(1,520)	10,980	10,980	10,980	10,980
				· ·			
28	Capital (revenue consequences of)		1,000	1,000	1,000	1,000	1,000
	Impact of known costs/savings on general fund	0	(210,629)	117,204	367,204	817,204	967,204
29	balances line 85	_	(=::;==:)	,	,	,	
		(00,000)	0	0	•	•	
	Management overhead saving	(80,000)	0	0	0	0	
31	Below tier four restructure	(544,010)					
32	4	202,242	0	0	0	0	
						47.005.040	47.000.774
	Net cost of services	16,160,787	15,470,820	15,718,971	16,269,720	17,205,248	17,862,774
34							
	Investment income	(1,200,000)	(1,540,000)	(1,630,000)	(1,810,000)	(2,108,000)	(1,957,000)
	4				•		
	Property income	(1,150,030)	(1,150,030)	(1,150,030)	(1,150,030)	(1,150,030)	(1,150,030)
37	Net expenditure	13,810,757	12,780,790	12,938,941	13,309,690	13,947,218	14,755,744
૦૦							
39	Charged to capital schemes	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
40		, ,	(, ,	(, ,	, , ,	, , ,	, , ,
	ŭ	(474 004)	(474.044)	(474 044)	(474 044)	•	•
41	- Council tax freeze grant 2011/12	(171,084)	(171,241)	(171,241)	(171,241)	0	0
42	- Council tax freeze grant 2012/13	0	(171,988)	0	0	0	0
43		(259,699)	(606,240)	(1,104,233)	(1,742,766)	(2,740,034)	(3,814,312)
	4	(233,033)	(000,270)	11.107.2001			(0,017,012)
44	Contributions to earmarked reserves:			(1,101,-00)	(1,142,100)	(2,740,034)	,
				(-,,	(1,7 +2,700)	(2,740,034)	,
45	 Revenue budget smoothing reserve 	642,005	619,347	0	0	(2,740,034)	0
		•		0	0	0	0
46	- New homes bonus	642,005 259,699	619,347 606,240	, ,	0 1,742,766	0 2,740,034	0 3,814,312
46 47	- New homes bonus Usage of earmarked reserves:	259,699	606,240	0 1,104,233	0 1,742,766	0 2,740,034	0
46	- New homes bonus Usage of earmarked reserves:	•		0	0	0	0
46 47 48	- New homes bonus Usage of earmarked reserves: - enabling fund	259,699 (794,941)	606,240	0 1,104,233	0 1,742,766	0 2,740,034	0
46 47 48 49	New homes bonusUsage of earmarked reserves:enabling fundplanning inquiry	259,699	606,240	0 1,104,233	0 1,742,766	0 2,740,034	0
46 47 48 49 50	- New homes bonus Usage of earmarked reserves: - enabling fund	259,699 (794,941) (129,982) 0	606,240 (612,550) 0 0	0 1,104,233 (124,080) 0 0	0 1,742,766 (12,600) 0 0	0 2,740,034 (150,000) 0 0	0 3,814,312 0 0 0
46 47 48 49 50 51	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve 	259,699 (794,941)	606,240	0 1,104,233	0 1,742,766	0 2,740,034	0
46 47 48 49 50 51	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve 	259,699 (794,941) (129,982) 0 (270,000)	606,240 (612,550) 0 0 (270,000)	0 1,104,233 (124,080) 0 0 (270,000)	0 1,742,766 (12,600) 0 0 (270,000)	0 2,740,034 (150,000) 0 0 (270,000)	0 3,814,312 0 0 0 (270,000)
46 47 48 49 50 51 52	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve 	259,699 (794,941) (129,982) 0	606,240 (612,550) 0 0	0 1,104,233 (124,080) 0 0	0 1,742,766 (12,600) 0 0	0 2,740,034 (150,000) 0 0	0 3,814,312 0 0 0
46 47 48 49 50 51 52 53	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve 	259,699 (794,941) (129,982) 0 (270,000) (744,002)	606,240 (612,550) 0 0 (270,000) (626,432)	0 1,104,233 (124,080) 0 0 (270,000) (585,321)	0 1,742,766 (12,600) 0 0 (270,000) (473,841)	0 2,740,034 (150,000) 0 0 (270,000) (440,000)	0 3,814,312 0 0 0 (270,000) (290,000)
46 47 48 49 50 51 52 53	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve 	259,699 (794,941) (129,982) 0 (270,000)	606,240 (612,550) 0 0 (270,000)	0 1,104,233 (124,080) 0 0 (270,000)	0 1,742,766 (12,600) 0 0 (270,000)	0 2,740,034 (150,000) 0 0 (270,000)	0 3,814,312 0 0 0 (270,000)
46 47 48 49 50 51 52 53	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve Amount to be financed 	259,699 (794,941) (129,982) 0 (270,000) (744,002)	606,240 (612,550) 0 0 (270,000) (626,432)	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849	0 2,740,034 (150,000) 0 (270,000) (440,000)	0 3,814,312 0 0 0 (270,000) (290,000)
46 47 48 49 50 51 52 53	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve Amount to be financed Contribution to / (from) balances 	259,699 (794,941) (129,982) 0 (270,000) (744,002)	606,240 (612,550) 0 0 (270,000) (626,432)	0 1,104,233 (124,080) 0 0 (270,000) (585,321)	0 1,742,766 (12,600) 0 0 (270,000) (473,841)	0 2,740,034 (150,000) 0 0 (270,000) (440,000)	0 3,814,312 0 0 0 (270,000) (290,000)
46 47 48 49 50 51 52 53 54 55	 New homes bonus Usage of earmarked reserves: enabling fund planning inquiry JE / Pens fund reserve vacancy reserve Amount to be financed Contribution to / (from) balances 	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835)	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433)
46 47 48 49 50 51 52 53 54 55 50	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of	259,699 (794,941) (129,982) 0 (270,000) (744,002)	606,240 (612,550) 0 0 (270,000) (626,432)	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849	0 2,740,034 (150,000) 0 (270,000) (440,000)	0 3,814,312 0 0 0 (270,000) (290,000)
46 47 48 49 50 51 52 53 54 55 56	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835)	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433)
46 47 48 49 50 51 52 53 54 55 56	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835)	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433)
46 47 48 49 50 51 52 53 54 55 50	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312
46 47 48 49 50 51 52 53 54 55 30 57 58	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835)	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433)
46 47 48 49 50 51 52 53 54 55 57 58 59	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892)	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312
46 47 48 49 50 51 52 53 54 55 57 58 59	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892)	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579)	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577)
46 47 48 49 50 51 52 53 54 55 50 57 58 59 60	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312
46 47 48 49 50 51 52 53 54 55 57 58 59	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651)	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883)	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000)	0 2,740,034 (150,000) 0 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000)
46 47 48 49 50 51 52 53 54 55 50 57 58 59 60	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892)	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579)	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577)
46 47 48 49 50 51 52 53 54 55 50 57 58 59 60 61	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651)	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883)	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000)	0 2,740,034 (150,000) 0 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000)
46 47 48 49 50 51 52 53 54 55 57 58 59 60 61 62	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651)	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883)	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000)	0 2,740,034 (150,000) 0 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000)
46 47 48 49 50 51 52 53 54 55 50 57 58 59 60 61	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651) 6,849,657	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883) 6,713,881	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000) 6,759,603	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000) 6,954,435	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000) 7,188,151	0 3,814,312 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000) 7,435,734
46 47 48 49 50 51 52 53 54 55 57 58 59 60 61 62	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances)	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651)	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883)	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000)	0 1,742,766 (12,600) 0 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000)	0 2,740,034 (150,000) 0 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000)	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000)
46 47 48 49 50 51 52 53 54 55 57 58 59 60 61 62 63	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances) Net amount to be met from council tax	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651) 6,849,657	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883) 6,713,881	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000) 6,759,603	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000) 6,954,435	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000) 7,188,151	0 3,814,312 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000) 7,435,734
46 47 48 49 50 51 52 53 54 55 56 57 58 60 61 62 63 64	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances) Net amount to be met from council tax using balances = tax base x council tax	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651) 6,849,657	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883) 6,713,881	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000) 6,759,603	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000) 6,954,435	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000) 7,188,151	0 3,814,312 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000) 7,435,734
46 47 48 49 50 51 52 53 54 55 57 58 59 60 61 62 63 64 65	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances) Net amount to be met from council tax using balances = tax base x council tax	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651) 6,849,657	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883) 6,713,881 6,713,881	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000) 6,759,603	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000) 6,954,435	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000) 7,188,151	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000) 7,435,734 7,435,734
46 47 48 49 50 51 52 53 54 55 57 58 59 60 61 62 63 64 65	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances) Net amount to be met from council tax using balances = tax base x council tax	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651) 6,849,657	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883) 6,713,881	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000) 6,759,603	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000) 6,954,435	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000) 7,188,151	0 3,814,312 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000) 7,435,734
46 47 48 49 50 51 52 53 54 55 56 57 58 60 61 62 63 64 65 66	- New homes bonus Usage of earmarked reserves: - enabling fund - planning inquiry - JE / Pens fund reserve - vacancy reserve Amount to be financed Contribution to / (from) balances Budget requirement (after use of reserves) Government grant income (excluding council tax freeze grant) Collection fund (surplus)/deficit transfer Gross amount to be met from council tax (before use of balances) Net amount to be met from council tax using balances = tax base x council tax	259,699 (794,941) (129,982) 0 (270,000) (744,002) 13,066,755 0 13,066,755 (6,038,448) (178,651) 6,849,657	606,240 (612,550) 0 0 (270,000) (626,432) 12,154,358 0 12,154,358 (5,238,594) (201,883) 6,713,881 6,713,881	0 1,104,233 (124,080) 0 0 (270,000) (585,321) 12,353,620 (622,124) 11,731,495 (4,871,892) (100,000) 6,759,603	0 1,742,766 (12,600) 0 (270,000) (473,841) 12,835,849 (1,201,835) 11,634,014 (4,579,579) (100,000) 6,954,435	0 2,740,034 (150,000) 0 (270,000) (440,000) 13,507,218 (2,106,605) 11,400,613 (4,112,462) (100,000) 7,188,151	0 3,814,312 0 0 0 (270,000) (290,000) 14,465,744 (3,142,433) 11,323,312 (3,787,577) (100,000) 7,435,734 7,435,734

SODC	medium	term	plan	to	2016/1	7
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		SODC medium term plan to 2016/17				Appendix G	
1	A B	C C C	Base	E Indicative	F Indicative	G Indicative	H Indicative
2		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
69	Gap	(0)	0	622,124	1,201,835	2,106,605	3,142,433
71	Ongoing savings requirements						
72	2012/13		0	0	0	0	0
73	2013/14		_	622,124	622,124	622,124	622,124
74	2014/15			,	579,711	579,711	579,711
75	2015/16				·	904,770	904,770
76	2016/17					·	1,035,828
77		0	0	622,124	1,201,835	2,106,605	3,142,433
79				000 101	4 000 000		
80	Total use of reserves		0	622,124	1,823,959	3,930,564	7,072,997
81 82	(if savings not identified)						
	Impact of known costs/savings on general fund ba	lances					
84	Other essential growth		0	300,000	600,000	900,000	1,200,000
85	Pension fund revaluation		0	50,000	0	0	C
86	District council election		0	0	0	150,000	C
87	Further savings / budget revisions		(210,629)	(232,796)	(232,796)	(232,796)	(232,796)
88	- one-off costs		0	0	0	0	C
89			(210,629)	117,204	367,204	817,204	967,204
90							
	Key assumptions:			/		/	
92	Salary inflation	0	2.0%	2.0%	2.0%	2.0%	2.0%
93	Other inflation	0	5.0%	2.0%	2.0%	2.0%	2.0%
94	Council tax increase Increase in council tax base	0	-2.5%	0.0%	2.0%	2.0%	2.0%
95	Change in government grant income	0		0.7%	0.9%	1.3%	1.4%
96 97	Change in government grant income			-7.0%	-6.0%	-10.2%	-7.9%
98	Enabling fund balance	£000	£000	£000	£000	£000	£000
99	At start of year	17,468	16,653	14,767	13,038	11,105	8,243
	Net reduction of / (contribution to) reserves	0	0	(622)	(1,202)	(2,107)	(3,142)
100	(line 56)						
	(Assumes enabling fund used to balance						
	budget)					<i>-</i> ,	
	Other use of enabling fund	(815)	(1,886)	(1,107)	(731)	(755)	(605)
	At end of year	16,653	14,767	13,038	11,105	8,243	4,496
104 105	Earmarked revenue reserves	£000	£000	£000	£000	£000	000£
	At start of year	12,939	9,092	9,776	11,060	13,101	15,690
	Movement in reserves	(3,847)	684	1,284	2,041	2,589	3,796
	At end of year	9,092	9,776	11,060	13,101	15,690	19,486
109		0,002	<u> </u>	11,000	,	10,000	10,100
	Balances on selected earmarked						
<u>110</u>	revenue reserves: (at end of year)						
	Vacancy reserve	1,660	1,660	1,660	1,660	1,660	1,660
	Pension fund revaluation reserve	937	937	937	937	937	937
	Revenue budget smoothing reserve	642	1,261	1,261	1,261	1,261	1,261
	New homes bonus	260	866	1,970	3,713	6,453	10,267
115		3,499	4,724	5,829	7,571	10,311	14,125
116							
	Notes regarding balances on reserves						
	1) Enabling fund used to balance budget						
	2) No decision yet made on use of selected earm						
	3) Balances are as per latest reserves and balan					in a a see a de	-
101	4) Whilst figures includes full estimates of New Hestimated	iomes Bonus inco	me, the impac	t of this on gov	ernment grant	income has no	need
1/1	resumated						

121 estimated