

## South revenue outturn report as at 31 March 2015

	Working budget full year £	Outturn £	Outturn variance	Explanation of current variances >£50,000	Working budget full year £	Forecast last quarter £	Outturn against last forecast variance £	Explanation of forecast variances >£50,000
Strategic Management Board	716,796	363,005	(353,791)		716,796	649,392	(286,386)	
Corporate Strategy	5,802,401	5,660,557	(141,844)		5,802,401	5,748,884	(88,327)	
Development & Housing	1,746,640	534,493	(1,212,147)		1,746,640	960,351	(425,858)	
Economy Leisure & Property	(143,873)	(535,675)	(391,802)		(143,873)	(479,060)	(56,614)	
Investment income (treasury)	(2,090,000)	(2,492,901)	(402,901)		(2,090,000)	(2,414,500)	(78,401)	
Finance	2,667,002	2,836,141	169,139		2,667,002	2,826,934	9,206	
HR IT & Technical	1,372,227	1,258,763	(113,464)		1,372,227	1,483,728	(224,965)	
Legal & Democratic	876,011	866,857	(9,154)		876,011	901,611	(34,754)	
Planning	2,041,403	1,227,556	(813,847)		2,041,403	860,403	(367,153)	
Contingency	269,938	0	(269,938)		269,938	0	0	
	<b>13,258,545</b>	<b>9,718,796</b>	<b>(3,539,750)</b>		<b>13,258,545</b>	<b>10,537,742</b>	<b>(818,946)</b>	

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<b>Strategic Management Board</b>								
Corporate Management Team - Jeanette Cox	716,796	363,005	(353,791)	Saving from not replacing Strategic Director, underspend on Corporate Services Project (budget carry forward requested) and underspend on Office Move pending final account and fire at Crowmarsh	716,796	649,392	(286,386)	Underspend on Corporate Services Project (budget carry forward requested) and underspend on Office Move pending final account and fire at Crowmarsh
<b>Strategic Management Board</b>	<b>716,796</b>	<b>363,005</b>	<b>(353,791)</b>		<b>716,796</b>	<b>649,392</b>	<b>(286,386)</b>	

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<b>Corporate Strategy</b>								
Support costs - Clare Kingston	80,043	57,355	(22,688)		80,043	63,909	(6,554)	
Environmental Health - Paul Holland	23,084	18,960	(4,124)		23,084	29,905	(10,945)	
Environmental Services - Paul Holland	551,531	491,859	(59,672)	Underspend is a result of part time staff vacancy and reduced contaminated land inspections	551,531	526,589	(34,730)	
Communications and grants - Shona Ware	656,573	625,649	(30,924)		656,573	631,744	(6,095)	
Open Spaces - Ian Matten	173,213	166,228	(6,985)		173,213	186,769	(20,541)	
Private Sector Housing - Paul Holland	79,325	85,120	5,795		79,325	80,718	4,402	
Policy - Sally Truman	269,790	260,591	(9,199)		269,790	270,742	(10,151)	
Food Safety - Diane Moore	363,998	360,293	(3,705)		363,998	342,898	17,395	
Waste - Ian Matten	3,604,844	3,594,499	(10,345)		3,604,844	3,615,610	(21,111)	
<b>Corporate Strategy</b>	<b>5,802,401</b>	<b>5,660,557</b>	<b>(141,844)</b>		<b>5,802,401</b>	<b>5,748,884</b>	<b>(88,327)</b>	

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<b>Development &amp; Housing</b>								
Great Western Park	20,000	6,275	(13,725)		20,000	20,000	(13,725)	
Didcot Growth Point	1,000,000	313,165	(686,835)	Budget for various feasibility studies in Didcot. A budget carry forward has been submitted for this one off budget	1,000,000	122,255	190,910	Regeneration Project has progressed with more back ended costs on the year and therefore costs will be incurred in next financial year
Housing Services Homelessness - Phil Ealey	538,880	551,409	12,529		538,880	648,550	(97,141)	Unexpected reduction to bad debt provision compared to budget, and staff vacancies in the latter part of the year.
Affordable Housing - Debbie McLatch	0	0	0		0	7,275	(7,275)	
Housing Development - Debbie McLatch	187,760	(336,356)	(524,116)	Variance is due to receiving an additional capacity fund grant for the large sites programme of £500,000	187,760	162,271	(498,627)	Variance is due to receiving an additional capacity fund grant for the large sites programme of £500,000
<b>Development &amp; Housing</b>	<b>1,746,640</b>	<b>534,493</b>	<b>(1,212,147)</b>		<b>1,746,640</b>	<b>960,351</b>	<b>(425,858)</b>	

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<b>Economy Leisure &amp; Property</b>								
Arts Development - Les Miller	496,095	484,672	(11,423)		496,095	503,833	(19,161)	
Economic Development - Suzanne Malcolm	(904,402)	(1,024,879)	(120,477)	Rent income exceeded - there was no budget for station road car park	(904,402)	(905,402)	(119,477)	Rent income exceeded - there was no budget for station road car park
Leisure - Kate Arnold	161,209	136,240	(24,969)		161,209	105,951	30,289	
Leisure - Ben Border	243,399	0	(243,399)	Project delayed - procurement strategy to be agreed with OCC	243,399	0	0	
Support Costs - Chis Tyson	72,025	69,102	(2,923)		72,025	70,567	(1,465)	
ELP Support Costs - Chris Tyson	0	88	88		0	80	8	
Sports Development - Cath Dale	81,836	81,035	(801)		81,836	29,629	51,406	Received additional £20k income which wasn't expected at Q3
Leisure - Chris Webb	(294,034)	(281,934)	12,100		(294,034)	(283,718)	1,784	
<b>Economy Leisure &amp; Property</b>	<b>(143,873)</b>	<b>(535,675)</b>	<b>(391,802)</b>		<b>(143,873)</b>	<b>(479,060)</b>	<b>(56,614)</b>	

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<b>Investment income (treasury)</b>								
Investment income (LF)	(2,090,000)	(2,492,901)	(402,901)	The council achieved better returns than budgeted on its unit trusts and CCLA property fund. The financial markets also experienced a rise in rates around the end of the 3 <sup>rd</sup> quarter on expectations of an earlier rate rise, which has now diminished – however we were well placed to take advantage of this. Treasury estimates always tend to be on the cautious side and we will always try and maximise returns for the council although security of funds is our main guideline.	(2,090,000)	(2,414,500)	(78,401)	The CCLA fund reports one month after quarter end; the significantly better return was not fully known at the end of quarter 3. The stock market (FTSE) rose sharply in the last quarter and this increase in share prices is reflected in our unit trusts.
<b>Investment income (treasury)</b>	<b>(2,090,000)</b>	<b>(2,492,901)</b>	<b>(402,901)</b>		<b>(2,090,000)</b>	<b>(2,414,500)</b>	<b>(78,401)</b>	

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<b>Finance</b>								
Accountancy & Treasury - Simon Hewings	516,656	556,625	39,969		516,656	501,656	54,969	Unforeseen business continuity expenses due to the fire at Crowmarsh
Internal Audit - Adrianna Partridge	84,791	67,182	(17,609)		84,791	84,791	(17,609)	
Payroll & Pension - William Jacobs	992,570	973,240	(19,330)		992,570	992,570	(19,330)	
Exchequer, Revenues, Benefits and Con. Fares - Paul Howden	1,012,120	1,179,168	167,048	Increase in bad debt provision £82k; additional HB expenditure £64k; Capita payment £168k; additional government grant £178k	1,012,120	1,187,052	(7,884)	
Shared Services Finance - William Jacobs	60,865	59,926	(939)		60,865	60,865	(939)	
<b>Finance</b>	<b>2,667,002</b>	<b>2,836,141</b>	<b>169,139</b>		<b>2,667,002</b>	<b>2,826,934</b>	<b>9,206</b>	

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<b>HR IT &amp; Technical</b>								
IT Operations - Simon Turner	699,352	591,259	(108,093)	Vacant posts; IT spend delayed by Crowmarsh fire	699,352	688,352	(97,093)	Vacant posts; IT spend delayed by Crowmarsh fire
IT Applications - Lee Brown	159,059	148,345	(10,714)		159,059	149,059	(714)	
Land & Property Data - Lee Brown	105,831	95,655	(10,176)		105,831	105,831	(10,176)	
Technical Services - John Backley	59,140	44,086	(15,054)		59,140	57,947	(13,861)	
Customer Contact - Andrew Down	66,634	64,077	(2,557)		66,634	66,634	(2,557)	
Car Parking - John Backley	(563,477)	(547,478)	15,999		(563,477)	(524,128)	(23,350)	
Facilities - John Backley	211,017	266,950	55,933	Poppin income lost and recharge to Vale reduced after Crowmarsh fire	211,017	260,862	6,088	
Human Resources - Mark Gibbons	267,113	273,773	6,660		267,113	281,613	(7,840)	
Training - Mark Gibbons	134,449	128,517	(5,932)		134,449	149,449	(20,933)	
Procurement - Andrew Down	30,099	17,858	(12,241)		30,099	39,099	(21,241)	
Recruitment - Mark Gibbons	21,906	22,381	475		21,906	21,906	475	
Toilets - John Backley	181,104	153,340	(27,764)		181,104	187,104	(33,764)	
<b>HR IT &amp; Technical</b>	<b>1,372,227</b>	<b>1,258,763</b>	<b>(113,464)</b>		<b>1,372,227</b>	<b>1,483,728</b>	<b>(224,965)</b>	



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<b>Legal &amp; Democratic</b>								
Community Safety/CCTV - Katharine Doherty	247,627	217,580	(30,047)		247,627	263,341	(45,761)	
Democratic and Electoral Services - Steven Corrigan	371,337	344,695	(26,642)		371,337	371,337	(26,642)	
Electoral Services - Steven Corrigan	257,062	197,477	(59,585)	This includes carry forwards for the May 2015 elections, training and services in support of new software, contract settlement costs and community governance reviews.	257,062	257,062	(59,585)	This includes carry forwards for the May 2015 elections, training and services in support of new software, contract settlement costs and community governance reviews.
Land Charges - Liz Hayden	(182,645)	(82,137)	100,508	Over-recovery of income offset by settlement of a claim regarding local land charges personal search fees and related legal costs	(182,645)	(238,970)	156,833	Over-recovery of income offset by settlement of a claim regarding local land charges personal search fees and related legal costs
Licensing - Liz Hayden	(187,954)	(247,262)	(59,308)	Taxi income more than budgeted	(187,954)	(206,421)	(40,841)	
Legal - Ian Price	370,584	436,504	65,920	External legal fees and books and publications exp up, Legal income less than budget S106	370,584	455,262	(18,758)	
<b>Legal &amp; Democratic</b>	<b>876,011</b>	<b>866,857</b>	<b>(9,154)</b>		<b>876,011</b>	<b>901,611</b>	<b>(34,754)</b>	

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<b>Planning</b>								
Building Control - Sandra Wildern	(85,622)	(159,864)	(74,242)	Extra income by increased work and some underspends (recruiting difficulties)	(85,622)	(281,622)	121,758	Over estimated income at Q2
Policy, Conservation and Design - Sophie Horsley	1,111,841	888,562	(223,279)	Delay in local plan and AAP and underspend due to recruitment difficulties	1,111,841	916,841	(28,279)	
Development Services	1,015,184	498,858	(516,326)	Increased income due to extra work, recruitment difficulties (agreed funding for staff)	1,015,184	225,184	273,674	Increased income due to workload and recruitment difficulties not expected at Q2
<b>Planning</b>	<b>2,041,403</b>	<b>1,227,556</b>	<b>(813,847)</b>		<b>2,041,403</b>	<b>860,403</b>	<b>367,153</b>	

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<b>Contingency</b>								
Contingency - William Jacobs	269,938	0	(269,938)		269,938	0	0	
<b>Contingency</b>	<b>269,938</b>	<b>0</b>	<b>(269,938)</b>		<b>269,938</b>	<b>0</b>	<b>0</b>	