	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance £	Explanation of current variances >£50,000	Forecast last Quarter £	Variance between outturn and last forecast	Explanation of current variances >£50,000
Strategic Management Board	385,098	572,668	538,131	(34,537)		659,146	(121,015)	
Corporate Strategy	6,046,818	6,085,648	5,680,317	(405,331)		5,857,379	(177,062)	
Development & Housing	1,035,344	1,731,244	586,772	(1,144,472)		1,050,413	(463,641)	
Economy Leisure & Property	(713,645)	(470,269)	(934,118)	(463,849)		(821,047)	(113,072)	
Finance	2,658,084	2,857,403	2,790,624	(66,779)		2,587,885	202,739	
HR IT & Technical	1,360,189	1,360,189	1,454,163	93,974		1,389,772	64,390	
Legal & Democratic	1,134,890	1,122,776	799,134	(323,642)		1,052,262	(253,128)	
Planning	1,869,633	2,239,490	1,419,581	(819,910)		1,141,800	277,781	
Contingency	366,699	74,560	0	(74,560)		0	0	
	14,143,111	15,573,709	12,334,603	(3,239,106)		12,917,610	(583,008)	

Strategic Management Board	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance £	Explanation of current variances >£50,000	Forecast last Quarter £	Variance between outturn and last forecast £	Explanation of current variances >£50,000
Corporate Management Team	385,098	572,668	538,131	(34,537)		659,146	(121,015)	The majority of the variance is due to the Corporate Setvices Project - the Q3 forecast outturn didn't take account of the contributions to be received from partners
Strategic Management Board	385,098	572,668	538,131	(34,537)		659,146	(121,015)	
								•

Corporate Strategy	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance £	Explanation of current variances >£50,000	Forecast last Quarter £	Variance between outturn and last forecast £	Explanation of current variances >£50,000
Support costs	100,103	86,603	75,662	(10,941)		88,803	(13,141)	
Environmental Health	23,083	23,083	20,473	(2,610)		19,583	890	
Environmental Services	564,774	564,774	505,200	(59,574)	No contaminated land projects this year and salary saving	517,784	(12,584)	
Communications and grants	663,130	663,130	611,000	(52,130)	Underspend on Outlook distribution costs due to March 2015 edition coming out of previous years budget and £5000 revenue grant saving and an underspend on the young achievers budget	640,905	(29,905)	
Open Spaces	202,057	202,057	181,904	(20,153)		222,552	(40,648)	
Private Sector Housing	83,132	83,132	85,476	2,344		88,221	(2,745)	
Policy	320,681	334,181	306,337	(27,844)		308,181	(1,844)	
Food Safety	383,586	422,416	337,902	(84,514)	budget carry forward requested as project delivery delayed and salary budget adjustment	390,724	(52,822)	budget carry forward requested as project delivery delayed and salary budget adjustment
Waste	3,706,272	3,706,272	3,556,363	(149,909)	Increase in expected income because higher than expected tonnage on recycling and increased income because higher than expected garden waste customers and reduced expenditure on clinical waste collections and unexpected income from Biffa bonus	3,580,626	(24,263)	
Corporate Strategy	6,046,818	6,085,648	5,680,317	(405,331)	-	5,857,379	(177,062)	

Development & Housing	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance £	Explanation of current variances >£50,000	Forecast last Quarter £	Variance between outturn and last forecast £	Explanation of current variances >£50,000
Great Western Park	22,000	13,725	13,348	(377)		13,725	(377)	
Didcot Growth Point	225,000	929,368	211,262	(718,106)	One off budget for Didcot Growth Point	240,077	(28,815)	
Didcot Garden Town	0	0	(470,000)	(470,000)	Grant income from Government for one off project	0		Grant income from Government for one off project
Housing Services Homelessness	526,126	526,095	514,053	(12,042)		542,819	(28,766)	
Affordable Housing	63,669	63,669	35,294	(28,375)		44,771	(9,477)	
Housing Development	198,549	153,641	203,040	49,399		184,068	18,972	
Science Vale	0	44,746	79,775	35,029		24,953	54,822	Provision made for additional costs in March 2016
Development & Housing	1,035,344	1,731,244	586,772	(1,144,472)	- -	1,050,413	(463,641)	- -

Economy Leisure & Property	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance	Explanation of current variances >£50,000	Forecast last Quarter	Variance between outturn and last forecast	Explanation of current variances >£50,000
Arts Development	493,854	493,846	477,461	(16,385)		493,862	(16,400)	
Economic Development	(1,202,810)	(1,202,816)	(1,250,938)	(48,122)		(1,233,678)	(17,260)	
Leisure	175,302	175,301	137,591	(37,710)		132,831	4,760	
Leisure	0	243,399	0		Project status on hold - Awating new housing allocation for South Carry forward to 2016/17	0	0	
Leisure Centres Contract	(415,810)	(415,811)	(415,811)	0		(415,811)	0	
Support Costs	65,257	65,255	63,757	(1,498)		64,272	(515)	
ELP Support Costs	0	0	460	460		249	211	
Sports Development	64,664	64,660	64,822	163		13,496	51,327	Many projects externally funded and income in advance
Leisure	105,898	105,897	(11,461)		Over accrual of costs associated with repairs to Thame Pool	123,733	(135,194)	Over accrual of costs associated with repairs to Thame Pool
Economy Leisure & Property	(713,645)	(470,269)	(934,118)	(463,849)		(821,047)	(113,072)	

Finance	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance	Explanation of current variances >£50,000	Forecast last Quarter	Variance between outturn and last forecast	Explanation of current variances >£50,000
Accountancy & Treasury	485,769	518,769	517,971	(798)		518,469	(498)	
Internal Audit	80,608	80,608	89,876	9,268	Additional spend offset by savings in accountancy	80,608	9,268	
Crowmarsh Fire Insurance Claim	0	0	(75,604)	(75,604)	Total spend 2015/16 is £10k excess fees. The remaining credit nets off against 2014/15	0	(75,604)	Total spend 2015/16 is £10k excess fees. The remaining credit nets off against 2014/15
Payroll & Pension	1,025,640	1,025,640	1,018,968	(6,672)		1,025,640	(6,672)	
Exchequer, Revenues, Benefits and Con. Fares	1,003,941	1,170,260	1,178,182	7,922		1,115,103	63,079	Benefits are demand led and is very difficult to forecast, as is the level of overpayments which are being identified due to ever increasing improvements in data matching etc
Shared Services Finance	62,126	62,126	61,231	(895)		62,126	(895)	
Finance	2,658,084	2,857,403	2,790,624	(66,779)	- -	2,587,885	202,739	

HR IT & Technical	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance	Explanation of current variances >£50,000	Forecast last Quarter	Variance between outturn and last forecast	Explanation of current variances >£50,000
IT Operations	682,277	641,276	675,728	34,453		621,276	54,453	Telephony costs over budget - mobiles and new DDI range
IT Applications	156,863	156,863	144,905	(11,958)		134,863	10,042	
Land & Property Data	110,098	110,101	86,754	(23,347)		112,101	(25,347)	
Technical Services	38,687	38,687	32,677	(6,010)		28,687	3,990	
Customer Contact	68,204	68,204	65,155	(3,049)		61,004	4,151	
Car Parking	(563,238)	(563,237)	(621,912)	(58,675)	Parking fees and season ticket income higher than expected	(603,237)	(18,675)	
Facilities	240,010	240,008	405,552	165,544	Reduced rental income from contractors at council offices	349,791	55,761	Reduced rental income from contractors at council offices
Human Resources	267,736	267,736	281,311	13,575		273,736	7,575	
Training	117,731	117,731	128,892	11,161		117,731	11,161	
Procurement	36,099	36,099	38,544	2,445		36,099	2,445	
Recruitment	21,306	62,306	42,095	(20,211)		84,306	(42,211)	
Toilets	184,416	184,416	174,462	(9,954)		173,416	1,046	
HR IT & Technical	1,360,189	1,360,189	1,454,163	93,974	· ·	1,389,772	64,390	

Legal & Democratic	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance	Explanation of current variances >£50,000	Forecast last Quarter	Variance between outturn and last forecast	Explanation of current variances >£50,000
Community Safety/CCTV	276,041	276,041	245,264	(30,777)		261,133	(15,869)	
Democratic and Electoral Services	390,078	390,078	389,892	(186)		402,703	(12,811)	
Electoral Services	351,010	402,646	363,751	(38,895)		364,143	(392)	
Land Charges	(182,678)	(182,678)	(347,614)	(164,936)	Over recovery of income plus government grant.	(233,108)	(114,506)	Over recovery of income plus government grant.
Licensing	(175,985)	(175,985)	(287,298)	(111,313)	Increase in taxi licensing income	(257,668)	(29,630)	
Legal	476,424	412,674	435,138	22,464		515,059	(79,921)	Outsourced legal costs lower than anticipated
Legal & Democratic	1,134,890	1,122,776	799,134	(323,642)	.	1,052,262	(253,128)	

Planning	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance	Explanation of current variances >£50,000	Forecast last Quarter	Variance between outturn and last forecast	Explanation of current variances >£50,000
Building Control	(122,271)	(122,271)	(226,431)	(104,159)	Vacant posts / BC income	(193,834)	(32,597)	
Planning Policy	922,279	998,136	725,719	· · · · · · · · · · · · · · · · · · ·	Vacant posts which resulted in delay to progressing Local Plan (see request to carry forward)	665,609	60,110	Fees and costs asscociated with South Local Plan
Development Services	1,069,626	1,363,626	920,292		Planning income / vacancies / reduced spend on consultaints (projects)	670,025		Professional fees and legal fees in relation to various planning appeals
Planning	1,869,633	2,239,490	1,419,581	(819,910)		1,141,800	277,781	

Contingency	Original Budget Full Year £	Working Budget Profiled £	Actual Spend to date £	Current variance	Explanation of current variances >£50,000	Forecast last Quarter	Variance between outturn and last forecast	Explanation of current variances >£50,000
Contingency	366,699	74,560	0	(74,560)		0	0	
Contingency	366,699	74,560	0	(74,560)		0	0	